



Master of Public Administration Program

Academic Timetable

New & Continuing Students

Weekend Block Teaching – Blended Learning

Spring Semester 2026



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General Information for Teaching and Learning for Spring 2026

Welcome to Spring Semester 2026

The Mohammed Bin Rashid School of Government (MBRSG) would like to welcome all students as they continue their studies in the Master of Public Administration (MPA) program in Spring Semester 2026.

We wish you all the best for success in your studies in the MPA program for Spring Semester 2026.

MBRSG City Walk Campus – Spring 2026 Semester

MBRSG's primary Campus is at the City Walk Campus in Dubai. MBRSG will retain the 13th Floor of its original Campus in the Convention Tower at DWTC, however most teaching and learning and training will be delivered at the City Walk Campus during Spring Semester 2026.

The MBRSG City Walk Campus is situated at Level 1, Building 02, City Walk Area, Dubai, P.O. Box 72229, Dubai, UAE. The following google maps link may also be helpful:

<https://maps.google.com/?q=25.207743,55.263592>

Figure 1 – Campus Location – MBRSG at City Walk Dubai





Parking at MBRSG City Walk Campus – Spring 2026 Semester

Car parking is available in and around the Mohammed Bin Rashid School of Government in the City Walk Dubai area. The following google maps link may also be helpful:

<https://maps.google.com/?q=25.207743,55.263592>. Car parking at City Walk is paid parking. Parking at City Walk Dubai is 5AED per hour.

Visitors to the Mohammed Bin Rashid School of Government can enter the underground parking available at City Walk Dubai via the P7 Entry point as noted in the Map below. Students should park near H10 or I10 sections of the car park and then enter “The Courtyard” Lift and take the Lift to the 1st Floor which enters the MBRSG Reception area. Students may also enter “The Courtyard Lift” next to the Mint Café from the ground floor promenade area near the Fountain and take the Lift to the 1st floor.

The Mohammed Bin Rashid School of Government will provide subsidized parking for students studying in an academic program of study for a class scheduled as part of their Master in Innovation Management degree program, through the parking ticket validation process with MBRSG Security at the Reception Desk upon leaving the City Walk Campus.

Figure 2- Parking Map at MBRSG City Walk Campus



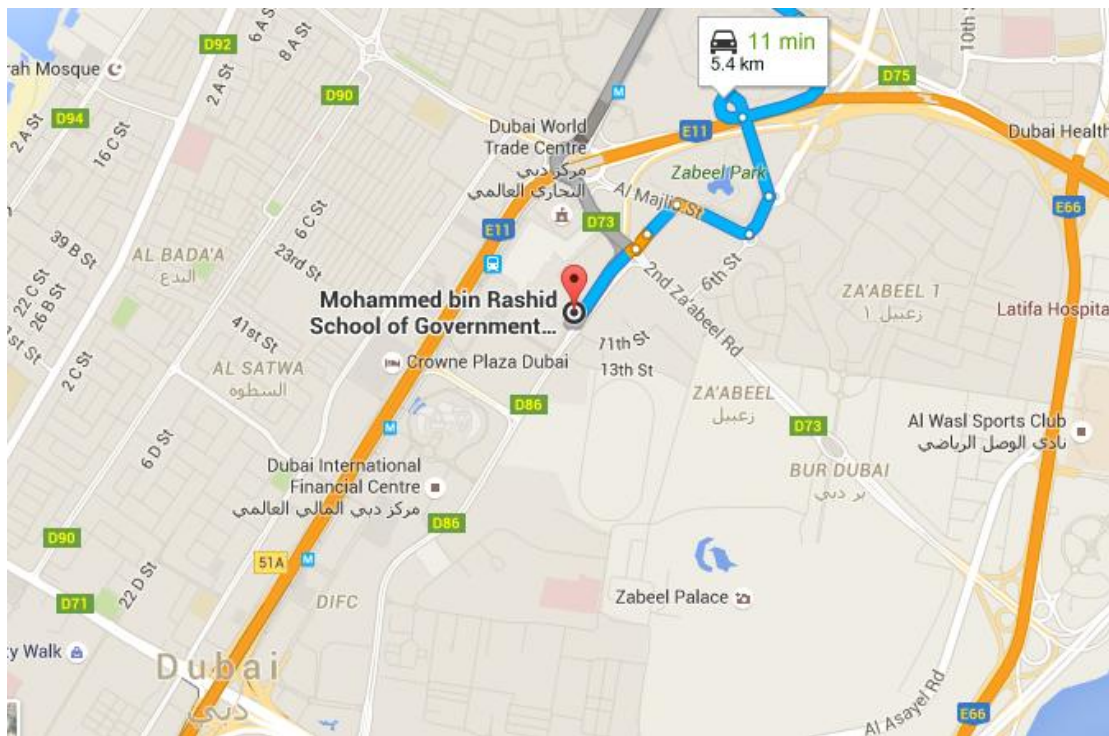
MBRSG Dubai World Trade Centre (DWTC) Campus – Convention Tower – Level 13 – Spring 2026 Semester

The Mohammed Bin Rashid School of Government also has a campus located in the Dubai World Trade Centre (DWTC) complex.

The Dubai World Trade Centre Campus of MBRSG is situated on the thirteenth floor of the Convention Tower, Dubai World Trade Centre, P.O. Box 72229, Dubai, UAE.

The DWTC Campus provides teaching and learning and research facilities, classrooms, board rooms and offices for the MBRSG Executive Management team and some support services.

Figure 3: Campus Location– MBRSG at Dubai World Trade Centre



Parking at MBRSG Dubai World Trade Centre Campus – Spring 2026 Semester

Car parking is available in and around the Mohammed Bin Rashid School of Government and Dubai World Trade Centre area. Most car parking will be paid parking. Please see the attached website provided by the Dubai World Trade Centre in regard to parking availability: https://ae.parkopedia.com/parking/carpark/convention_tower/dubai/?arriving=202203180830&leaving=202203181030


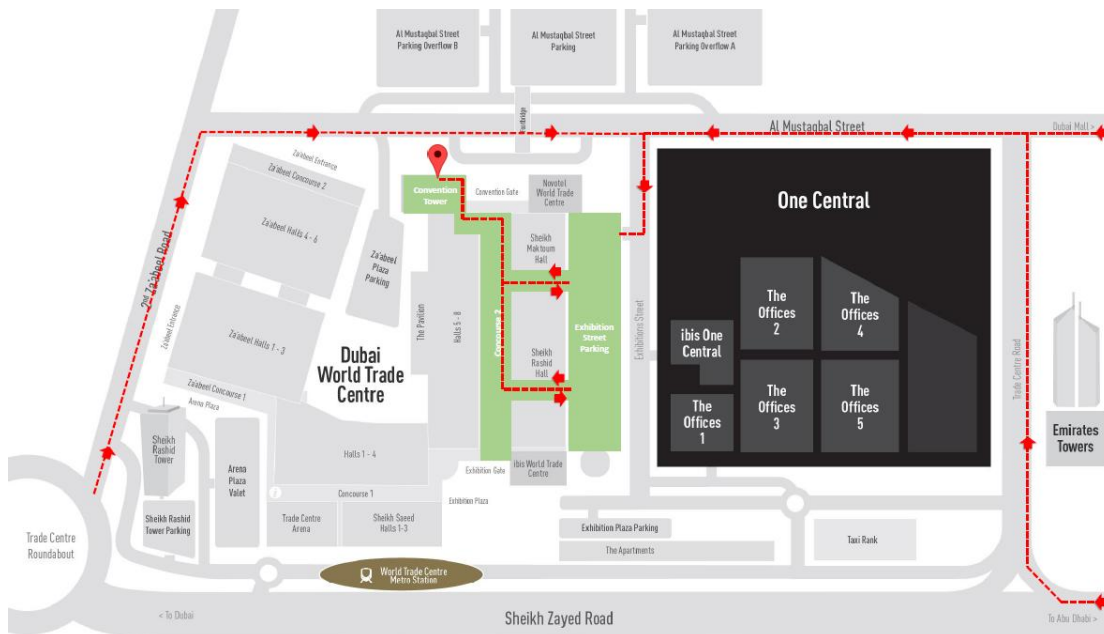
The Mohammed Bin Rashid School of Government is located in the Convention Tower on the 13th Floor and is identified (by an ) in the following map provided by the Dubai World Trade Centre.

Figure 4: MBRSG Parking Map - Dubai World Trade Centre- (Convention Centre)



Teaching and Learning Mode for Spring Semester 2026

During Spring Semester 2026, MBRSG will conduct most of its teaching and learning activities in the Master of Public Administration degree program in a “blended” teaching mode across 3 intensive weekend blocks of teaching and learning. More information on blended learning and block teaching is detailed in the Sections that follow.

This Timetable details, for each of the MPA Modules, the dates and timings of all teaching and learning sessions for the Spring Semester 2026

*Please note that the “not for credit” ASM001 Foundation Course in Research Methods for Public Policy”, compulsory for new students to take in their first Semester, will be taught in an intensive extended weekend 3-day block.

Please review this Timetable carefully so that you are aware of each of your Modules, which mode you will be studying in for each week during semester. If you have any queries please contact our Registrar, Mr. Kieran Ross at kieran.ross@mbrsg.ac.ae for further information

Block Teaching Sessions (3) throughout Spring Semester 2026 for each Module

For Spring Semester 2026, the 6 core taught Modules (MPA511-MPA516) in the MPA program are delivered across three staggered weekend blocks, which allow time for reflection between delivery sessions. Each day usually comprises of up to seven and ½ hours direct contact. This includes a 3-hour, Project Based Learning Workshop, conducted in an online mode, is included, for each Module, within the scheduled teaching hours. Please note that class timings in block teaching are extended during Spring Semester 2026 as MBRSG, where possible, endeavours to avoid scheduling teaching in Ramadan.

Following the intensive teaching sessions, the students are assigned Directed Independent Learning (DIL) tasks which will reinforce and extend the taught content. Students are also expected to include self-access study time for critical analysis and reflection on content. For the duration of the program students will be working on assignments that measures their applied and analytical skills. It is also noted that any Exams will be conducted in a face-to-face mode on campus.

The delivery of each MPA module is designed to allow students to actively engage with the material and critically reflect on the delivered content. Each taught Module, excluding the Dissertation, comprises 45 hours of teaching. For Spring Semester 2026, the online component of Blended Learning to just under 50% which has been approved by the Ministry of Higher Education. This will equate to 23 hours of “face-to-face” teaching on campus and 22 hours of (virtual) online teaching using Blackboard Collaborate for each taught Module (MPA511-MPA516).

Classes are delivered across staggered weekend blocks, which allow time for reflection between delivery sessions. Each day comprises of up to seven and ½ hours direct contact, which includes A 3-hour, Project Based Learning Workshop, for each Module, each semester. ***The 2nd Weekend Block and Day 1 of Block 3 will be delivered in a (virtual) online teaching mode using Blackboard Collaborate Ultra.***



Blended Learning Mode of Teaching – Block 2 (Saturday and Sunday), and Day 1 of Block 3 (Saturday) for all MPA Modules (MPA511-MPA516) studied online via Blackboard Collaborate

In Spring Semester 2026 , MBRSG will continue teaching and learning, across the 6 core Modules (MPA511-MPA516) in a “blended” learning mode. This means that some intensive weekend blocks will be taught in the traditional “face-to-face” teaching mode on campus and some content delivered virtually (online) via the use of Blackboard Collaborate (video conferencing). As noted above, ***the 2nd Weekend Block and Day 1 of Block 3 will be delivered in a (virtual) online teaching mode using Blackboard Collaborate Ultra.***

With the adoption of the blended learning approach to curriculum delivery in the MPA degree program, it is expected that 51% of teaching will be in a face-to-face mode and 49% in an online (virtual) mode. This will be facilitated via Block 2 of teaching and Day 1 of Block 3, being conducted in an online blended teaching mode.).

Students will receive detailed Module Handbooks each semester with information on teaching and learning strategies, assessment methods and reading materials. The academic faculty, the Library, the IT Office, and the Student Affairs teams will provide any required support to students studying at MBRSG.

International Students – Intensive study mode for Master of Public Administration Program – Spring Semester 2026

As part of the MBRSG strategy to internationalise the MPA program, MBRSG anticipates welcoming a new cohort of International Students for the Spring Semester 2026. International Students will also study the MPA Modules in a Blended Mode during Spring Semester 2026 which includes “face to face” teaching and online teaching.

International students are expected to study in a “full-time” study mode and will fly-in and fly-out and study in an intensive mode to attend “face to face” sessions for 2 extended weeks during Spring Semester 2026. International Students will study “face to face” with UAE Based students for two of their 3 Modules for Spring Semester 2026 (i.e. MPA511 and MPA512 or for new International Students if applicable. International students during the first weekly block of classes and the last weekly Block of classes for MPA513 (new students if applicable) will have classes on a Tuesday and Wednesday of the relevant weeks as noted in the Timetable below (i.e. Block 1 - Tuesday 3rd and Wednesday 4th February 2026 and Block 3 – Tuesday 5th and Wednesday 6th May 2026). International students will join local UAE students for online sessions using Blackboard Collaborate Ultra as per the scheduled Timetable hours for online teaching for each Module.

To facilitate our International Students and our locally based students residing in the UAE, the Academic Timetable has been developed with 2 cohorts for the MPA513 Organizational Leadership and HR Management Module (new International students). The only difference being that for Block1 and Block 3 for our international students will attend sessions on Tuesday and Wednesday whilst our locally based UAE students will have the traditional weekend block on a Saturday and a Sunday for Block 1 and Block 3, as detailed in the Timetable below.



Composition of the MPA Academic Timetable for Spring Semester 2026

This Academic Timetable for Spring Semester 2026, is structured as follows:

- Provides details on the Orientation Program known as Return to Learning, compulsory for all new students joining the MPA program. The Orientation Program is held over 2 days and students are required to attend each day. It will be held on **Saturday 24th January 2026 (8:30am – 3:30pm)** and on **Sunday 25th January 2026 (9:00am – 2:30pm)**.
- New students admitted to a program of study at MBRSG are encouraged to Register and complete the free online course “**Succeeding in Post Graduate Study**” facilitated by the Open University available at:
<https://www.open.edu/openlearn/education-development/succeeding-postgraduate-study/content-section-overview?active-tab=description-tab>
Students are expected to complete the course and provide completion Certificates to the Registrar’s Office within 1 month after the end of the Orientation - Return to Learning Program.
- Provides information on the QFP001 Qualifying Program (not for credit Module – but will appear on your Academic Transcript) which is compulsory for those MPA students admitted under GPA provisions which is to be successfully completed in their first semester of study. This course will be held over 3 days from **Friday 19th June 2026 (2:30pm – 8:30pm)** and on **Saturday 20th June 2026 and Sunday 21st June 2026 (8:30am – 5:30pm each day)**.
- Provides information on the ASM001 Foundation Course in Research Methods in Public Policy (not for credit Module – but will appear on your Academic Transcript) which is compulsory for all new students to undertake and successfully complete in their first semester of study. This course will be held over 3 days from **Friday 27th March 2026 (2:30pm – 8:30pm)** and on **Saturday 28th March 2026 and Sunday 27th March 2026 (8:30pm – 5:30pm each day)**.
- Provides information on the dates, timings and mode of study for each of the core MPA Modules (MPA511-516) on offer during Spring Semester 2026 . The first weekend of formal “face-to-face” MPA classes commences on **Saturday 31st January 2026 and Sunday 1st February 2026** from **8:30am to 5:30pm** each day for the **MPA511 Module for New Students and MPA514 for continuing (returning) students**.
- Please note that the timings of weekend teaching Lectures for Spring Semester 2026 will generally be from 8:30am to 12:30pm and 2pm – 5:30pm each day for “face to face teaching” and also for online teaching. ***Please note that Block 2 will be taught in an Online Blended Teaching Mode, as will Day 1 of Block 3, using Blackboard Collaborate Ultra as noted in the Timetable for each Module.***
- Provides information on the dates and timings for the workshops provided to support the progress of **MPA901 Dissertation** students. The MPA901 Dissertation is primarily undertaken via independent study and research guided by a Supervisor and supported by Workshops throughout the semester. For **MPA901 Dissertation students**, Semester commences on **Monday 26th January 2026** with an Induction Session from **4:30pm – 6:30pm**.



- The Final Assessment Period is the date during which final projects are due in each of your Modules and the Dissertation. The specific date is set by your Module Leader and will be communicated to you in the specific Module Handbook in the first class.
- MBRSG notes that the opportunity (optional) to undertake an International Field Trip for Spring 2026 has been cancelled because of the regional unrest. All being well, MBRSG intends to offer an International Field Trip opportunity in Fall Semester 2026.



MPA Contacts and Communication

The members of staff listed below will be facilitating your progress in the Master of Public Administration degree program either in an administrative or pedagogical role and you might find their contact information useful during the duration of your studies.

Professor Melodena Stephens

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Professor Immanuel Moonesar

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<p>Kieran Ross Registrar City Walk Campus Phone: +9714-3175612 Email kieran.ross@mbrsg.ac.ae</p>	<p>Yusra Hamid Registration Officer City Walk Campus Phone: +9714-175610 Email: yusra.hamid@mbrsg.ac.ae</p>
<p>Yusra Alagha Manager - Admissions Section City Walk Campus Phone: +9714-3175548 Email: yusra.alagha@mbrsg.ac.ae</p>	<p>Shamsa Habash Admissions Officer - Admissions and Program Relations City Walk Campus Phone: +9714-175548 Email: shamsa.habash@mbrsg.ac.ae</p>
<p>Haythem Shukri Manager of Student Affairs and Alumni Relations City Walk Campus Phone: +9714-3175645 Email: Haythem.shukri@mbrsg.ac.ae</p>	
<p>Dr. Hamid Saeed Library and Knowledge Support Manager City Walk Campus Phone: +9714-3175615 Email: hamid.saeedi@mbrsg.ac.ae</p>	<p>Maryam Alblooshi Library and Knowledge Support Officer City Walk Campus Phone: +9714-3175606 Email: maryam.alblooshi@mbrsg.ac.ae</p>



Mohammed Bin Rashid School of Government

TIMETABLE - ACADEMIC YEAR: 2025-2026 – SPRING SEMESTER 2026

MASTER OF PUBLIC ADMINISTRATION CLASSES COMMENCE SATURDAY 31st JANUARY 2026

HOW TO READ THE TIMETABLE:

- Find the Module Code to look up the schedule for your classes.
- Normally, you will attend ONE lecture per week for each module.
- Information regarding study materials and assessment dates for specific Modules will be provided by your Lecturer in the form of a Module Handbook at the commencement of the Semester.
- The “Assessment Period” Timetable (i.e., Final Examinations, Project Reports or Presentations etc.) will be provided later. The final “Assessment Period” will be from Sunday 24TH May 2026 to Sunday 7th June 2026.
- **Please Note: If you have any queries please contact the Registrar, Mr Kieran Ross at kieran.ross@mbrsq.ac.ae.**

MASTER OF PUBLIC ADMINISTRATION – SPRING 2026

MODULE CODE	MODULE NAME	LECTURER(S)	DAY(S)	TIME	VENUE
New Student Orientation – Return To Learning					
Day 1	Orientation Program – Return To Learning	Academic Affairs Department	Saturday 24 TH January 2026	8:30am –3:30pm	Lecture Room – MBRSG City Walk
Day 2	Orientation Program – Return To Learning	Academic Affairs Department	Sunday 25 th January 2026	9:00am –2:30pm	Lecture Room – MBRSG City Walk

****See Page 13 for continuation of MPA Spring Semester 2026 Timetable**

Mohammed Bin Rashid School of Government
TIMETABLE - ACADEMIC YEAR: 2025-2026 – SPRING SEMESTER 2026
MASTER OF PUBLIC ADMINISTRATION CLASSES COMMENCE SATURDAY 31ST JANUARY 2026

HOW TO READ THE TIMETABLE:

- Find the Module Code to look up the schedule for your classes.
- Normally, you will attend ONE lecture per week for each module.
- Information regarding study materials and assessment dates for specific Modules will be provided by your Lecturer in the form of a Module Handbook at the commencement of the Semester.
- The “Assessment Period” Timetable (i.e., Final Examinations, Project Reports or Presentations etc.) will be provided later. The final “Assessment Period” will be from Sunday 24TH May 2026 to Sunday 7th June 2026.
- **Please Note: If you have any queries please contact the Registrar, Mr Kieran Ross at kieran.ross@mbrsq.ac.ae.**

MASTER OF PUBLIC ADMINISTRATION – SPRING 2026

MODULE CODE	MODULE NAME	LECTURER(S)	DAY(S)	TIME	VENUE
QFP001	Qualifying Program (MPA)	Professor Melodena Stephens and Professor Immanuel Moonesar and Professor Yousif Al Ghalayini	3 Days - 19 th June to 21 st June 2026	Timings below	Details below
QFP001 - Qualifying Program (MPA)					
Day 1	Qualifying Program (MPA)	Professor Melodena Stephens and Professor Immanuel Moonesar and Professor Yousif Al Ghalayini	Friday 19 TH June 2026	2:30pm – 8:30pm	Lecture Room– City Walk Campus
Day 2	Qualifying Program (MPA)	Professor Melodena Stephens and Professor Immanuel Moonesar and Professor Yousif Al Ghalayini	Saturday 20 TH June 2026	8:30am – 12:30pm and 1:30pm – 5:30pm	Lecture Room– City Walk Campus
Day 3	Qualifying Program (MPA)	Professor Melodena Stephens and Professor Immanuel Moonesar and Professor Yousif Al Ghalayini	Sunday 21 ST June 2026	8:30am – 12:30pm and 1:30pm – 5:30pm	Lecture Room– City Walk Campus

**See Page 14 for continuation of MPA Spring Semester 2026 Timetable



Mohammed Bin Rashid School of Government

TIMETABLE - ACADEMIC YEAR: 2025-2026 – SPRING SEMESTER 2026

MASTER OF PUBLIC ADMINISTRATION CLASSES COMMENCE SATURDAY 31st JANUARY 2026

HOW TO READ THE TIMETABLE:

- Find the Module Code to look up the schedule for your classes.
- Normally, you will attend ONE lecture per week for each module.
- Information regarding study materials and assessment dates for specific Modules will be provided by your Lecturer in the form of a Module Handbook at the commencement of the Semester.
- The “Assessment Period” Timetable (i.e., Final Examinations, Project Reports or Presentations etc.) will be provided later. The final “Assessment Period” will be from Sunday 24th May 2026 to Sunday 7th June 2026.
- **Please Note: If you have any queries please contact the Registrar, Mr Kieran Ross at kieran.ross@mbrsg.ac.ae.**

MASTER OF PUBLIC ADMINISTRATION – SPRING 2026

MODULE CODE	MODULE NAME	LECTURER(S)	DAY(S)	TIME	VENUE
ASM001	Foundation Course in Research Methods for Public Policy	Dr. Arthur Seakhoa-King	Friday 27 th March (pm), and Saturday 28 th March and Sunday 29 th March 2026.	Timings below	Details below
ASM001 Foundation Course in Research Methods for Public Policy					
Day 1	Foundation Course in Research Methods for Public Policy	Dr. Arthur Seakhoa-King	Friday 27 th March 2026	2:30pm – 8:30pm	Training Room 2 – MBRSG City Walk
Day 2	Foundation Course in Research Methods for Public Policy	Dr. Arthur Seakhoa-King	Saturday 28 th March 2026	8:30am – 12:30pm and 1:30pm – 5:30pm	Training Room 2 – MBRSG City Walk
Day 3	Foundation Course in Research Methods for Public Policy	Dr. Arthur Seakhoa-King	Sunday 29 th March 2026	8:30am – 12:30pm and 1:30pm – 5:30pm	Training Room 2 – MBRSG City Walk

**See Page 15 for continuation of MPA Spring Semester 2026 Timetable



Mohammed Bin Rashid School of Government

TIMETABLE - ACADEMIC YEAR: 2025-2026 – SPRING SEMESTER 2026

MASTER OF PUBLIC ADMINISTRATION CLASSES COMMENCE SATURDAY 31st JANUARY 2026

HOW TO READ THE TIMETABLE:

- Find the Module Code to look up the schedule for your classes.
- Normally, you will attend ONE lecture per week for each module.
- Information regarding study materials and assessment dates for specific Modules will be provided by your Lecturer in the form of a Module Handbook at the commencement of the Semester.
- The “Assessment Period” Timetable (i.e., Final Examinations, Project Reports or Presentations etc.) will be provided later. The final “Assessment Period” will be from Sunday 24th May 2026 to Sunday 7th June 2026.
- **Please Note: If you have any queries please contact the Registrar, Mr Kieran Ross at kieran.ross@mbrsq.ac.ae.**

MASTER OF PUBLIC ADMINISTRATION – SPRING 2026

MODULE CODE	MODULE NAME	LECTURER(S)	DAY(S)	TIME	VENUE
MPA511	Contemporary Public Management & Governance	Professor Immanuel Moonesar	Saturday and Sunday across 3 weekend blocks (which will include a Project Based Learning (PBL) Workshop).	Saturdays and Sundays 8:30am – 12:30pm and 2:00pm – 5:30pm	Details below
MPA511 Contemporary Public Management & Governance					
INTENSIVE WEEKEND STUDY – BLOCK 1	Contemporary Public Management & Governance	Professor Immanuel Moonesar	Saturday 31 st January 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Board Room – City Walk Campus
	Contemporary Public Management & Governance	Professor Immanuel Moonesar	Sunday 1 st February 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Board Room – City Walk Campus
INTENSIVE WEEKEND STUDY – BLOCK 2	Contemporary Public Management & Governance	Professor Immanuel Moonesar	Saturday 4 th April 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Online Via Blackboard Collaborate
	Contemporary Public Management & Governance (including PBL Workshop)	Professor Immanuel Moonesar	Sunday 5 th April 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Online Via Blackboard Collaborate
INTENSIVE WEEKEND STUDY – BLOCK 3	Contemporary Public Management & Governance	Professor Immanuel Moonesar	Saturday 2 nd May 2026	8:30am – 12:30pm and 2:00pm – 5:00pm	Online Via Blackboard Collaborate
	Contemporary Public Management & Governance	Professor Immanuel Moonesar	Sunday 3 rd May 2026	8:30am – 12:30pm and 1:30pm – 5:30pm	Board Room – City Walk Campus
FINAL ASSESSMENT PERIOD: Sunday 24th May 2026 to Sunday 7th June 2026					
DATE AND TIME TO BE CONFIRMED by Professor Immanuel Moonesar					

**See Page 16 for continuation of MPA Spring Semester 2026 Timetable



Mohammed Bin Rashid School of Government

TIMETABLE - ACADEMIC YEAR: 2025-2026 – SPRING SEMESTER 2026

MASTER OF PUBLIC ADMINISTRATION CLASSES COMMENCE SATURDAY 31st JANUARY 2026

HOW TO READ THE TIMETABLE:

- Find the Module Code to look up the schedule for your classes.
- Normally, you will attend ONE lecture per week for each module.
- Information regarding study materials and assessment dates for specific Modules will be provided by your Lecturer in the form of a Module Handbook at the commencement of the Semester.
- The "Assessment Period" Timetable (i.e., Final Examinations, Project Reports or Presentations etc.) will be provided later. The final "Assessment Period" will be from Sunday 24th May 2026 to Sunday 7th June 2026.

Please Note: If you have any queries please contact the Registrar, Mr Kieran Ross at kieran.ross@mbrsq.ac.ae.

MASTER OF PUBLIC ADMINISTRATION – SPRING 2026

MODULE CODE	MODULE NAME	LECTURER(S)	DAY(S)	TIME	VENUE
MPA512	Economics of Public Finance	Dr. Mona Elsholkamy	Saturday and Sunday across 3 weekend blocks (which will include a Project Based Learning (PBL) Workshop).	Saturdays and Sundays 8:30am – 12:30pm and 2:00pm – 5:30pm	Details below
MPA512 Economics of Public Finance					
INTENSIVE WEEKEND STUDY – BLOCK 1	Economics of Public Finance	Dr. Mona Elsholkamy	Saturday 7 th February 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Board Room – City Walk Campus
	Economics of Public Finance	Dr. Mona Elsholkamy	Sunday 8 th February 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Board Room – City Walk Campus
INTENSIVE WEEKEND STUDY – BLOCK 2	Economics of Public Finance	Dr. Mona Elsholkamy	Saturday 11 th April 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Online Via Blackboard Collaborate
	Economics of Public Finance (including PBL Workshop)	Dr. Mona Elsholkamy	Sunday 12 th April 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Online Via Blackboard Collaborate
INTENSIVE WEEKEND STUDY – BLOCK 3	Economics of Public Finance	Dr. Mona Elsholkamy	Saturday 9 th May 2026	8:30am – 12:30pm and 2:00pm – 5:00pm	Online Via Blackboard Collaborate
	Economics of Public Finance	Dr. Mona Elsholkamy	Sunday 10 th May 2026	8:30am – 12:30pm and 1:30pm – 5:30pm	Board Room – City Walk Campus
FINAL ASSESSMENT PERIOD: Sunday 24th May 2026 to Sunday 7th June 2026					
DATE AND TIME TO BE CONFIRMED by Dr. Mona Elsholkamy					

****See Page 17 for continuation of MPA Spring Semester 2026 Timetable**



Mohammed Bin Rashid School of Government

TIMETABLE - ACADEMIC YEAR: 2025-2026 – SPRING SEMESTER 2026

MASTER OF PUBLIC ADMINISTRATION CLASSES COMMENCE SATURDAY 31st JANUARY 2026

HOW TO READ THE TIMETABLE:

- Find the Module Code to look up the schedule for your classes.
- Normally, you will attend ONE lecture per week for each module.
- Information regarding study materials and assessment dates for specific Modules will be provided by your Lecturer in the form of a Module Handbook at the commencement of the Semester.
- The “Assessment Period” Timetable (i.e., Final Examinations, Project Reports or Presentations etc.) will be provided later. The final “Assessment Period” will be from Sunday 24th May 2026 to Sunday 7th June 2026.
- **Please Note: If you have any queries please contact the Registrar, Mr Kieran Ross at kieran.ross@mbrsq.ac.ae.**

MASTER OF PUBLIC ADMINISTRATION – SPRING 2026

MODULE CODE	MODULE NAME	LECTURER(S)	DAY(S)	TIME	VENUE
MPA513	Organizational Leadership and HR Management	Professor Refat Abdelhalim Alfaouri	Saturday and Sunday across 3 weekend blocks (which will include a Project Based Learning (PBL) Workshop).	Saturdays and Sundays 8:30am – 12:30pm and 2:00pm – 5:30pm	Details below
MPA513 Organizational Leadership and HR Management – UAE Based Students					
INTENSIVE WEEKEND STUDY – BLOCK 1	Organizational Leadership and HR Management	Professor Refat Abdelhalim Alfaouri	Saturday 14 th February 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Board Room – City Walk Campus
	Organizational Leadership and HR Management	Professor Refat Abdelhalim Alfaouri	Sunday 15 th February 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Board Room – City Walk Campus
INTENSIVE WEEKEND STUDY – BLOCK 2	Organizational Leadership and HR Management	Professor Refat Abdelhalim Alfaouri	Saturday 18 th April 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Online Via Blackboard Collaborate
	Organizational Leadership and HR Management (including PBL Workshop)	Professor Refat Abdelhalim Alfaouri	Sunday 19 th April 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Online Via Blackboard Collaborate
INTENSIVE WEEKEND STUDY – BLOCK 3	Organizational Leadership and HR Management	Professor Refat Abdelhalim Alfaouri	Saturday 16 th May 2026	8:30am – 12:30pm and 2:00pm – 5:00pm	Online Via Blackboard Collaborate
	Organizational Leadership and HR Management	Professor Refat Abdelhalim Alfaouri	Sunday 17 th May 2026	8:30am – 12:30pm and 1:30pm – 5:30pm	Board Room – City Walk Campus
FINAL ASSESSMENT PERIOD: Sunday 24th May 2026 to Sunday 7th June 2026					
DATE AND TIME TO BE CONFIRMED by Professor Refat Abdelhalim Alfaouri					

**See Page 18 for continuation of MPA Spring Semester 2026 Timetable



Mohammed Bin Rashid School of Government

TIMETABLE - ACADEMIC YEAR: 2025-2026 – SPRING SEMESTER 2026

MASTER OF PUBLIC ADMINISTRATION CLASSES COMMENCE SATURDAY 31st JANUARY 2026

HOW TO READ THE TIMETABLE:

- Find the Module Code to look up the schedule for your classes.
- Normally, you will attend ONE lecture per week for each module.
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- The “Assessment Period” Timetable (i.e., Final Examinations, Project Reports or Presentations etc.) will be provided later. The final “Assessment Period” will be from Sunday 24th May 2026 to Sunday 7th June 2026.

- Please Note: If you have any queries please contact the Registrar, Mr Kieran Ross at kieran.ross@mbrsq.ac.ae.

MASTER OF PUBLIC ADMINISTRATION – SPRING 2026

MODULE CODE	MODULE NAME	LECTURER(S)	DAY(S)	TIME	VENUE
MPA514	Policy Analysis for Administrators	Professor Refat Abdelhalim Alfaouri	Saturday and Sunday across 3 weekend blocks (which will include a Project Based Learning (PBL) Workshop).	Saturdays and Sundays 8:30am – 12:30pm and 2:00pm – 5:30pm	Details below
MPA514 Policy Analysis For Administrators					
INTENSIVE WEEKEND STUDY – BLOCK 1	Policy Analysis for Administrators	Professor Refat Abdelhalim Alfaouri	Saturday 31 st January 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Board Room 1 – MBRSG Dubai world Trade Centre Campus
	Policy Analysis for Administrators	Professor Refat Abdelhalim Alfaouri	Sunday 1 st February 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Board Room 1 – MBRSG Dubai world Trade Centre Campus
INTENSIVE WEEKEND STUDY – BLOCK 2	Policy Analysis for Administrators	Professor Refat Abdelhalim Alfaouri	Saturday 4 th April 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Online Via Blackboard Collaborate
	Policy Analysis for Administrators (including PBL Workshop)	Professor Refat Abdelhalim Alfaouri	Sunday 5 th April 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Online Via Blackboard Collaborate
INTENSIVE WEEKEND STUDY – BLOCK 3	Policy Analysis for Administrators	Professor Refat Abdelhalim Alfaouri	Saturday 2 nd May 2026	8:30am – 12:30pm and 2:00pm – 5:00pm	Online Via Blackboard Collaborate
	Policy Analysis for Administrators	Professor Refat Abdelhalim Alfaouri	Sunday 3 rd May 2026	8:30am – 12:30pm and 1:30pm – 5:30pm	Board Room 1 – MBRSG Dubai world Trade Centre Campus
FINAL ASSESSMENT PERIOD: Sunday 24th May 2026 to Sunday 7th June 2026					
DATE AND TIME TO BE CONFIRMED by Professor Refat Abdelhalim Alfaouri					

****See Page 19 for continuation of MPA Spring Semester 2026 Timetable**



Mohammed Bin Rashid School of Government

TIMETABLE - ACADEMIC YEAR: 2025-2026 – SPRING SEMESTER 2026

MASTER OF PUBLIC ADMINISTRATION CLASSES COMMENCE SATURDAY 31st JANUARY 2026

HOW TO READ THE TIMETABLE:

- Find the Module Code to look up the schedule for your classes.
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- **Please Note: If you have any queries please contact the Registrar, Mr Kieran Ross at kieran.ross@mbrsq.ac.ae.**

MASTER OF PUBLIC ADMINISTRATION – SPRING 2026

MODULE CODE	MODULE NAME	LECTURER(S)	DAY(S)	TIME	VENUE
MPA515	Technology and Innovation Governance	Professor Melodena Stephens	Saturday and Sunday across 3 weekend blocks (which will include a Project Based Learning (PBL) Workshop).	Saturdays and Sundays 8:30am – 12:30pm and 2:00pm – 5:30pm	Details below
MPA515 Technology and Innovation Governance					
INTENSIVE WEEKEND STUDY – BLOCK 1	Technology and Innovation Governance	Professor Melodena Stephens	Saturday 7 th February 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Board Room 1 – MBRSG Dubai world Trade Centre Campus
	Technology and Innovation Governance	Professor Melodena Stephens	Sunday 8 th February 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Board Room 1 – MBRSG Dubai world Trade Centre Campus
INTENSIVE WEEKEND STUDY – BLOCK 2	Technology and Innovation Governance	Professor Melodena Stephens	Saturday 11 th April 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Online Via Blackboard Collaborate
	Technology and Innovation Governance (including PBL Workshop)	Professor Melodena Stephens	Sunday 12 th April 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Online Via Blackboard Collaborate
INTENSIVE WEEKEND STUDY – BLOCK 3	Technology and Innovation Governance	Professor Melodena Stephens	Saturday 9 th May 2026	8:30am – 12:30pm and 2:00pm – 5:00pm	Online Via Blackboard Collaborate
	Technology and Innovation Governance	Professor Melodena Stephens	Sunday 10 th May 2026	8:30am – 12:30pm and 1:30pm – 5:30pm	Board Room 1 – MBRSG Dubai world Trade Centre Campus
FINAL ASSESSMENT PERIOD: Sunday 24th May 2026 to Sunday 7th June 2026					
DATE AND TIME TO BE CONFIRMED by Professor Melodena Stephens					

**See Page 20 for continuation of MPA Spring Semester 2026 Timetable



Mohammed Bin Rashid School of Government

TIMETABLE - ACADEMIC YEAR: 2025-2026 – SPRING SEMESTER 2026

MASTER OF PUBLIC ADMINISTRATION CLASSES COMMENCE SATURDAY 31st JANUARY 2026

HOW TO READ THE TIMETABLE:

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MASTER OF PUBLIC ADMINISTRATION – SPRING 2026

MODULE CODE	MODULE NAME	LECTURER(S)	DAY(S)	TIME	VENUE
MPA516	Research Methods	Dr. Mounia Drissi	Saturday and Sunday across 3 weekend blocks (which will include a Project Based Learning (PBL) Workshop).	Saturdays and Sundays 8:30am – 12:30pm and 2:00pm – 5:30pm	Details below
MPA516 Research Methods					
INTENSIVE WEEKEND STUDY – BLOCK 1	Research Methods	Dr. Mounia Drissi	Saturday 14 th February 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Board Room 1 – MBRSG Dubai world Trade Centre Campus
	Research Methods	Dr. Mounia Drissi	Sunday 15 th February 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Board Room 1 – MBRSG Dubai world Trade Centre Campus
INTENSIVE WEEKEND STUDY – BLOCK 2	Research Methods	Dr. Mounia Drissi	Saturday 18 th April 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Online Via Blackboard Collaborate
	Research Methods (including PBL Workshop)	Dr. Mounia Drissi	Sunday 19 th April 2026	8:30am – 12:30pm and 2:00pm – 5:30pm	Online Via Blackboard Collaborate
INTENSIVE WEEKEND STUDY – BLOCK 3	Research Methods	Dr. Mounia Drissi	Saturday 16 th May 2026	8:30am – 12:30pm and 1:30pm – 5:30pm	Board Room – MBRSG City Walk Campus
	Research Methods	Dr. Mounia Drissi	Sunday 17 th May 2026	8:30am – 12:30pm and 2:00pm – 5:00pm	Online Via Blackboard Collaborate
FINAL ASSESSMENT PERIOD: Sunday 24th May 2026 to Sunday 7th June 2026.					
DATE AND TIME TO BE CONFIRMED by Dr. Mounia Drissi					

*See Page 21 for continuation of MPA Spring Semester 2026 Timetable

Mohammed Bin Rashid School of Government

TIMETABLE - ACADEMIC YEAR: 2025-2026 – SPRING SEMESTER 2026

MASTER OF PUBLIC ADMINISTRATION CLASSES COMMENCE MONDAY 26TH JANUARY 2026

HOW TO READ THE TIMETABLE:

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- Normally, you will attend ONE lecture per week for each module.
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MASTER OF PUBLIC ADMINISTRATION – SPRING 2026

MODULE CODE	MODULE NAME	LECTURER(S)	DAY(S)	TIME	VENUE
MPA901	Dissertation	Prof. Immanuel Moonesar and Dr. Mounia Drissi	Monday	4:30PM – 6:30PM	Details below
MPA901 Dissertation					
WORKSHOP 1	Induction Session and Research Design	Prof. Immanuel Moonesar and Dr. Mounia Drissi	Monday 26 th January 2026	4:30PM – 6:30PM	Training Room 2 – City Walk Campus
	Proposal Revisions: Feedback	All Program Faculty	Friday 6 th February 2026	Confirmation of topic	Meet with Supervisor
WORKSHOP 2	Literature Review & Reference Management Software	Dr. Mounia Drissi	Monday 9 th February 2026	4:30PM – 6:30PM	Training Room 2 – City Walk Campus
WORKSHOP 3	Ethics & Data Management	Dr. Mounia Drissi	Monday 23 rd February 2026	3:30PM – 5:30PM	ONLINE – RAMADAN TIMINGS
WORKSHOPS 4-5 Monday, 2 nd March to Friday 17 th April 2026 <i>Methods support is available as required, but initial consultation should be through your supervisor</i>	Quantitative Tools	Dr. Mounia Drissi	As required	Student driven with Supervisor	To Be Confirmed
	Qualitative Tools	Prof. Immanuel Moonesar	As required	Student driven with Supervisor	To Be Confirmed
WORKSHOP 6	Writing-up and reporting of results	Prof. Immanuel Moonesar	Monday 4 th May 2026	4:30PM – 6:30PM	Training Room 2 – City Walk Campus
WORKSHOP 7	Viva-Voce Preparation	Prof. Immanuel Moonesar	Monday 18 th May 2026	4:30PM – 6:30PM	Training Room 2 – City Walk Campus
FINAL ASSESSMENT PERIOD FOR DISSERTATION: Thursday 28th May 2026					
DISSERTATION SUBMISSION DATE AND VIVA-VOCE TIMINGS: From Monday 8th June 2026 onwards					

*MPA901 Dissertation Semester begins with the Induction Session for Students commencing their Dissertation on Monday 26th January 2026.

**Please Note: Quantitative Tools Workshop and Qualitative Tools Workshops will be based on student demand based on research method approach each student adopts for their Dissertation. Dates and timings to be confirmed (if applicable).

**This is the Final Page of the MPA Spring Semester 2026 Timetable